Hal Sadofsky

Volumes 1 & 2

Freyd v University of Oregon, et al

June 18th, 2018



CC REPORTING AND VIDEOCONFERENCING
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IN THE UNITED STATES DI	STRICT COURT	1		APPEARANCES (continued)	
FOR THE DISTRICT OF	F OREGON	2			
EUGENE DIVIS	ION	3	For Defendant	Michael Schill:	
		4	PERKINS C	OIE LLP	
JENNIFER JOY FREYD,	)	5	1120 NW C	ouch, 10th Floor	
Plaintiff,	) No.	6	Portland,	OR 97209	
v.	) 6:17-CV-00448-MC	7	503/727-2	000	
UNIVERSITY OF OREGON, MICHAEL H	.) Volume 1 of 2	8	BY: MR.	NATHAN R. MORALES	
SCHILL and HAL SADOFSKY,	) Pages 1-119	9	nmorales@	perkinscoie.com	
Defendants.	)	10		_	
	)	11	Also Present:		
	,	12		SIDY-DURAN, CLVS, VIDEOGRAPHER	
DEPOSITION OF HAL S	SADOFSKY	13		JOY FREYD	
June 18th, 20		14			
Monday		15	Reported by:		
8:59 A.M.		16		I. BONDS, CSR-RPR	
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304, Eugene, Oregon, before Deb		20			
CSR-RPR, Certified Shorthand Rep		21			
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base of oregon.		23			
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2 APPEARANCES 3		25 1 2 3	WITNESS HAL SADOFSKY		
APPEARANCES  For the Plaintiff:		25 1 2 3 4	HAL SADOFSKY		
APPEARANCES  For the Plaintiff:  JOHNSON JOHNSON LUCAS & MIDI		25 - 1 2 3 4 5	HAL SADOFSKY	IIDDLETON	PAGE
APPEARANCES  APPEARANCES  For the Plaintiff:  JOHNSON JOHNSON LUCAS & MIDI  975 Oak Street, Suite 1050		25 1 2 3 4 5 6	HAL SADOFSKY BY MS. M	IIDDLETON	PAGE 7,281
APPEARANCES  APPEARANCES  To the Plaintiff:  JOHNSON JOHNSON LUCAS & MIDI APPEARANCES  APPEARANCES  APPEARANCES  Substitution of the Plaintiff:  JOHNSON JOHNSON LUCAS & MIDI APPEARANCES  Eugene, Oregon 97401	DLEION	1 2 3 4 5 6 7	HAL SADOFSKY BY MS. M BY MS. B	IIDDLETON	PAGE 7,281 268
APPEARANCES  APPEA	DLETON	25 1 2 3 4 5 6 7 8 9 10	HAL SADOFSKY BY MS. M BY MS. B	IIDDLETON PARRAN	PAGE 7,281 268
APPEARANCES  APPEARANCES  For the Plaintiff:  JOHNSON JOHNSON LUCAS & MIDI 975 Oak Street, Suite 1050  Eugene, Oregon 97401  541/484-2434  BY: MS. JENNIFER MIDDLETON jmiddleton@justicelawyers.co	DLETON	25 1 2 3 4 5 6 7 8 9 10 11	HAL SADOFSKY  BY MS. M  BY MS. E  EXHIBITS	IIDDLETON  PARRAN  RE  Department of Psychology Polici	PAGE 7,281 268
APPEARANCES  APPEARANCES  For the Plaintiff:  JOHNSON JOHNSON LUCAS & MIDI  975 Oak Street, Suite 1050  Eugene, Oregon 97401  541/484-2434  BY: MS. JENNIFER MIDDLETON  jmiddleton@justicelawyers.co	DLETON	25 1 2 3 4 5 6 7 8 9 10 11 12	HAL SADOFSKY BY MS. M BY MS. B EXHIBITS Exhibit 3	NIDDLETON  WARRAN  RE  Department of Psychology Polici  and Procedure	PAGE 7,281 268 FERRED es 105
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APPEARANCES  AND  BYS MS. JENNIFER MIDDLETON  Dimiddleton@justicelawyers.com  BYS MS. JENNIFER MIDDLETON  Dimiddleton@justicelawyers.com  BYS MS. PAULA BARRAN  APPEARANCES  A	DLETON om adofsky:	25 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	BY MS. M BY MS. B EXHIBITS Exhibit 3 Exhibit 11 Exhibit 31 Exhibit 39 EXHIBITS Exhibit 40 Exhibit 45	IIDDLETON  ARRAN	7,281 268 FERRED es 105 116 135 188 237 MARKED at 240
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APPEARANCES  APPEARANCES  APPEARANCES  For the Plaintiff:  JOHNSON JOHNSON LUCAS & MIDI  975 Oak Street, Suite 1050  Eugene, Oregon 97401  541/484-2434  BY: MS. JENNIFER MIDDLETON  jmiddleton@justicelawyers.com  10  For Defendants U of O and Hal Saman Lifeman LLP  601 SW 2nd Avenue, Suite 230  Portland, Oregon 97204  503/228-0500  BY: MS. PAULA BARRAN  pbarran@barran.com  BY: MS. SHAYDA ZAERPOOR LE  20  sle@barran.com	DLETON om adofsky:	25 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	BY MS. M BY MS. B EXHIBITS Exhibit 3 Exhibit 11 Exhibit 31 Exhibit 39  EXHIBITS Exhibit 40 Exhibit 45 Exhibit 46	IIDDLETON  ARRAN  Pepartment of Psychology Polici and Procedure  Merit Raise Calculations 2018  List of Retention Situations  Memo, Baldwin/Arrow/Freyd to Executive Committee, 4/13/15  Sadofsky Response to Program Review  Results of Psychology Department Meeting, 4/19/17  30(b)(6) Notice  Retention Faculty Salary Adjustment  Job Posting	7,281 268  FERRED es 105 116 135 188 237  MARKED at 240 25 135 61 99

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	inued)		DIED	1	THE VIDEOGRAPHER: Today's date is
				2	June 18th, 2018. The time is 8:59 a.m. We're
	oit 51		103	3	present for the videotaped deposition of Hal
	oit 52	Final 2018 Raises	116	4	Sadofsky in the matter of Jennifer Joy Freyd,
	oit 53	Email String, Sadofsky/Shipper	129	5	plaintiff, versus University of Oregon, Michael H.
Exnic	oit 54	Email String re: N. Allen Retention	158	6	Schill, and Hal Sadofsky, defendants, in the United
Exhib	oit 55	Email String re: N. Allen Retention	158	7 8	States District Court for the District of Oregon, Eugene Division, Case No. 6:17-CV-00448-MC.
	oit 56	Email String re: N. Allen Retention	159	9	Would all present please identify
	oit 57	Email String	161	10	themselves, beginning with the witness.
	oit 58	Email, Sadofsky to Mayr	166	11	THE WITNESS: I'm Hal Sadofsky.
	oit 59	Email re: Dare Baldwin Retention	167	12	MS. MIDDLETON: Jennifer Middleton on
Exhib	oit 60	Email String re: P. Fisher 2017 Retention Negotiations	172	13 14	behalf of plaintiff with Jennifer Freyd.  MS. BARRAN: Paula Barran on behalf o
Exhib	oit 61	Email String with Spreadsheet from E. Berkman	176	15	University of Oregon and Hal Sadofsky.
	oit 62	Email String re: J. Freyd Review,	189	16	MS. LE: Shayda Le on behalf of the
'		5/29/15		17	University of Oregon and Hal Sadofsky.
Exhib	oit 63	Email String re: Freyd Promotion and Equity Raises	195	18 19	MR. MORALES: Nathan Morales on behalm of Michael Schill.
	oit 64	Email, Mayr to Sadofsky re: Gender Equity in Psychology	210	20	THE VIDEOGRAPHER: Will the court
Exhib	oit 65	Email String, Mayr to Sadofsky, re: Gender Equity, 12/23/16	222	21	reporter please swear in the witness.
Exhib	oit 66	Email with Salary Spreadsheet	226	22	///
Exhib	si+ 67	Email String re: Salary, 1/10/17	227	23	/ / /
	JIL 0/		22,		
		(continued)	6	24 25	/ / /
;	inued)	(continued)			
(cont	inued)	(continued)	6	25	HAL SADOFSKY, having been first duly sworm to testify the truth,
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(cont EXHIE Exhik Exhik	cinued) BITS bit 68 bit 69	H. Sadofsky changes of Jody Shipper Notes Jody Shipper Notes Psychology Department Pay Raise	6 ARKED 245 245	25 1 2 3 4 5 6 7 8 9 10	HAL SADOFSKY, having been first duly sworn to testify the truth, the whole truth, and nothing but the truth, was examined and testified as follows:  EXAMINATION  BY MS. MIDDLETON: Q. Good morning, Mr. Sadofsky. Have you even had your deposition taken before? A. No, I haven't. Q. All right. Well, just some basic ground rules. As you can tell, our court reporter, Debby,
(cont EXHIE Exhik Exhik	cinued) BITS bit 68 bit 69	H. Sadofsky changes of Jody Shipper Notes Jody Shipper Notes Psychology Department Pay Raise	6 ARKED 245 245	1 2 3 4 5 6 7 8 9 10	HAL SADOFSKY, having been first duly sworm to testify the truth, the whole truth, and nothing but the truth, was examined and testified as follows:  EXAMINATION  BY MS. MIDDLETON: Q. Good morning, Mr. Sadofsky. Have you ever had your deposition taken before? A. No, I haven't. Q. All right. Well, just some basic ground rules. As you can tell, our court reporter, Debby, is taking down everything we say. So the most
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97 99 now it's gone out of my head. 1 administrative role before that. 2 So I think in the -- in the current 2 (Deposition Exhibit 50 3 academic year, I would be surprised if she 3 marked for identification.) effectively does the job of a full professor in the BY MS. MIDDLETON: 4 4 5 psychology department because I just don't see how 5 I've handed you what's been marked there are enough hours in the day to do the job that Exhibit 50. Are you familiar with this equity 6 she has been filling in for and the job of a full 7 salary review policy? 8 8 professor. A. No. Before that -- you know, based on my Do you want to take a minute to review it? 9 9 10 recollection of her evaluations, the answer is yes, 1 0 Α. although I don't know details and she had a 11 TJm --11 Ο. half-time appointment in the graduate school for the 13 last, I think, 2015 through 2017 or something like 13 Do you know if this policy has been that. Maybe it was 2014 through 2017. I'm not 14 adhered to by the University of Oregon? 14 15 15 Α. I do not know. Do you know what her duties were in the Are you aware of the president ever 16 16 17 half-time appointment in the graduate school? 17 appointing a committee of administrative and In a very general sense, I have an idea 18 teaching faculty charged to design a mechanism to be 18 19 about that, but I don't know the specifics of what used for analyzing faculty salaries to identify was delegated to her and what was the job of the 2.0 20 equity problems? dean of the graduate school. 21 No, but if the president had done it in 21 Α. 22 What's your general sense? 1986, I wouldn't know that. 23 She managed things like graduate duties 23 Can you tell from looking at this document and -- the graduate duties and responsibilities 24 24 whether the policy has ever been rescinded? 25 documents that departments are responsible for. I <u>25</u> I cannot tell if it's been rescinded from 98 100 think she managed disciplinary and grievance 1 looking at this, no, but there's a revision history 2 processes and just did a lot sort of troubleshooting paragraph on the second page which shows that it's <u>2</u> 3 when, you know, individual students ran into been renumbered. problems or when departments ran into problems that <u>4</u> 0. But not rescinded. 5 It doesn't show it's been rescinded. 5 they didn't know how to solve. A. She also did things like put together, you 6 How does seniority factor in the 7 7 know, awards ceremonies for graduate students who determination of compensation for full professors? 8 were receiving awards. I mean, these are the --8 It only factors in as accumulation, that these are places where she was visible to me in myis, there are no decision points at which seniority 10 role as opposed to things she might have done that I 10 is a factor, but because if you've been here longer, 11 don't know about. 11 there may have been more raises, it may come in as a 12 Q. And in her capacity as full professor in 12 factor there. the psychology department, can you describe her For someone who is an existing full 13 day-to-day? 14 professor, are there factors besides merit -- well, 14 Not in a way that's particular individual 15 let me ask that question a different way. 15 to her. I mean, I know because I -- I, you know, Is there a way to get a raise besides a 17 taught from time to time with Professor Hodges, that 17 merit raise, an across-the-board raise, an equity 18 she spends a lot of time teaching, a lot of time 18 raise, or a retention raise? 19 meeting with her graduate students, a lot of time A promotion raise or a six-year 20 meeting with undergraduate students. And I'm sure 20 post-tenure review raise. 21 that there are a lot of other things that go on too 21 Ο. Uh-huh. 22 but --22 A. What were the four that you listed? 23 Are you familiar with what she studies? 23 Across the board, equity monies, merit, Yes, but I can't remember. I mean, so I 24 24 and retention.

A.

guess that's sort of no. We've talked about it and

Yeah. I think -- I think those six things

	117			119
1	A. Do you do you have dates on these	1	from the dollar amount. Correct?	,
2	spreadsheets?	2	A. That's correct.	
3	Q. Well, Exhibit 11, the date we've got is	3		hink this is a good
4	merit raise calculations 2018, and then there's some	4	time for a lunch break.	ampi amp 15 a 300a
5	dates along the right-hand side. And Exhibit 52,	5	MS. BARRAN: Okay.	
6	all I can tell you is that the tab said Final 2018.	6	MS. MIDDLETON: Sho	ould we just take a
7	A. Uh-huh. No. I don't know. I so	7	half an hour? If you want a litt	_
8	Gordon Hall signed up for retirement probably	8	can do that but	are more crime, we
9	sometime around this period, but I don't remember	9	MS. BARRAN: Do you	need more time or
10	exactly when, but I think it was by the beginning of	10	do you think that	11000 11010 01110 01
11	this academic year.	11	A. Half an hour is fine	no. Half an hour
12	And there's a 6 percent raise that's	12	if it's okay with you guys.	io. iaii ai ioa
13	automatic that goes with that. And in spite of	13	MS. BARRAN: Yeah.	Half an hour is
14	being a mathematician, I can't do that math in my	14	fine.	
15	head, but that's that's the right order of	15	THE VIDEOGRAPHER:	Stand by, please.
16	magnitude for this change. So so that's a	16		
17	possible explanation.	17	(The deposition was	
18	O. Uh-huh. What is the policy around	18	12:17 and resumed	3
19	retirement? I mean, he signs up for it and then how	19	(End of Volume 1.)	F,
20	long before he actually retires?	20	(	
21	A. Within three years.	21		
22	Q. Do you has he said when he intends to	22		
23	retire?	23		
24	A. When you sign up, you have a a	24		
25	drop-dead date, for lack of a better word. Right?	25		
	118			120
1	You promise to retire by a certain date. And it can	1	IN THE UNITED STATES DIST	RICT COURT
2	be as far in the future as three years into the	2	FOR THE DISTRICT OF	OREGON
3	future. But I don't know I don't have a I	3	EUGENE DIVISIO	N N
4	don't remember when Gordon signed up or when or	4		
5	what he wrote down as his retire-by date. The	5	JENNIFER JOY FREYD,	)
6	sensible thing is to put it as far out as possible,	6	Plaintiff,	) No.
7	which is three years from the date you signed up,	7	v.	) 6:17-CV-00448-MC
8	but I don't know if that's what he did.	8	UNIVERSITY OF OREGON, MICHAEL H.	) Volume 2 of 2
9	Q. And psychology determines the merit raises	9	SCHILL and HAL SADOFSKY,	) Pages 120-290
10	as as a dollar amount as opposed to a percentage	10	Defendants.	)
11	amount. Correct?	11		)
12	A. That's what I conclude from the 1.5 on	12		
13	page 14 of this document of policies and procedures.	13	DEPOSITION OF HAL SA	DOFSKY
14	I didn't I wouldn't have remembered that.	14	June 18th, 201	.8
15	Q. Okay. So is it your understanding, then,	15	Monday	
16	that the department would determine the dollar	16	12:57 P.M.	
17	amount, and then the university administrators would	17		
18	then translate that into a percentage of base salary	18	THE VIDEOTAPED DEPOSITION	IN OF HAL SADOFSKY
19	for the raise?	19	was resumed at University of Oreg	gon, EMU, Room 340,
20	So, for instance, in the spreadsheet	20	Eugene, Oregon, before Deborah M.	Bonds, CSR-RPR,
21	that's Exhibit 11, there's a column saying merit	21	Certified Shorthand Reporter in a	and for the State of
22	raise is a percentage of base under Option 1.	22	Oregon.	
23	A. Uh-huh.	23		
24	Q. The question really is: The dollar amount	24		
25	comes first and then the percentage is calculated	25		

			100
	181		183
1	(Pause.)	1	Did you create any written narratives like
2	This is what I get.	2	that in connection with these retention raises?
3	BY MS. MIDDLETON:	3	A. No, I didn't. The if we are following
4	Q. So is that based on a base pay of 169,588?	4	this procedure to the letter, then the department
5	A. Yes. So it's 169,588 plus 8 percent of	5	head would have done that in consultation with me.
6	169,588.	6	I did I did look at relevant salaries as we as
7	Q. So the spreadsheet this is	7	we as we went through these, but I didn't create
8	difference	8	a written narrative.
9	MR. MORALES: I'm just going I'm	9	Q. Did you receive a written narrative from
10	just going to make a standing objection with respect	10	Professor Mayr?
11	to this spreadsheet. I think by now it's apparent	11	A. <u>I don't remember doing I don't remember</u>
12	that this is purely speculative, that he's already	12	having received that, no.
13	made it clear that he cannot explain any disparities	<u>13</u>	MS. BARRAN: Could we identify the
14	in that spreadsheet.	14	exhibit number? I don't know that we did. And I
15	BY MS. MIDDLETON:	<u>15</u>	might not have heard it.
16	Q. The spreadsheet for '16-'17 with Phil	<u>16</u>	MS. MIDDLETON: 46.
17	Fisher appears to show a base salary of 164,696.	<u>17</u>	MS. BARRAN: Thank you.
18	A. Right. That's what date is on that	<u>18</u>	BY MS. MIDDLETON:
19	salary?	<u>19</u>	O. How much time and energy would you say you
20	Q. That is November 1 of '16.	<u>20</u>	spend dealing with retention situations?
21	A. There was a raise on January 1st, 2017.	21	A. I don't know exactly. The psychology
22	So that's not the amount that the 8 percent would	22	excuse me the psychology department has far more
23	have been applied to.	<u>23</u>	than its fair share of retention activity. And, you
24	Q. And then the six-year post-tenure review	<u>24</u>	know, when I think about other departments, I might
25	was on top of that?	<u>25</u>	have had two retentions that I've had to deal with
	182		184
1	182 A. On top of	<u>1</u>	184 in the four years that I've been divisional dean or
1 2		<u>1</u> <u>2</u>	
	A. On top of		in the four years that I've been divisional dean or
2	A. On top of Q. The January 1	<u>2</u>	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this
2	A. On top of Q. The January 1 A. Right. So the January there was a	<u>2</u> <u>3</u>	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.
2 3 4	A. On top of Q. The January 1 A. Right. So the January there was a January 1st, 2017, raise, which I'm hypothesizing	2 3 4	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.  And it's it's it's pretty time
2 3 4 5	A. On top of Q. The January 1 A. Right. So the January there was a January 1st, 2017, raise, which I'm hypothesizing raised his base rate to 169,588. And then if you	2 3 4 5	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.  And it's it's it's pretty time consuming. I don't know. I mean, one of these
2 3 4 5 6	A. On top of Q. The January 1 A. Right. So the January there was a January 1st, 2017, raise, which I'm hypothesizing raised his base rate to 169,588. And then if you add 8 percent to that, then I guess you'd hit	2 3 4 5 6	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.  And it's it's it's pretty time consuming. I don't know. I mean, one of these might end up eating up a couple days of time in lots
2 3 4 5 6	A. On top of Q. The January 1 A. Right. So the January there was a January 1st, 2017, raise, which I'm hypothesizing raised his base rate to 169,588. And then if you add 8 percent to that, then I guess you'd hit 183,155, and that would be the post-tenure review	2 3 4 5 6 7	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.  And it's it's it's pretty time consuming. I don't know. I mean, one of these might end up eating up a couple days of time in lots and lots of little small bits.
2 3 4 5 6 7 8	A. On top of Q. The January 1 A. Right. So the January there was a January 1st, 2017, raise, which I'm hypothesizing raised his base rate to 169,588. And then if you add 8 percent to that, then I guess you'd hit 183,155, and that would be the post-tenure review raise, which would take place in the chain of	2 3 4 5 6 7 8	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.  And it's it's it's pretty time consuming. I don't know. I mean, one of these might end up eating up a couple days of time in lots and lots of little small bits.  Q. Why do you think the psychology department
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2 3 4 5 6 7 8 9 10 11	A. On top of Q. The January 1 A. Right. So the January there was a January 1st, 2017, raise, which I'm hypothesizing raised his base rate to 169,588. And then if you add 8 percent to that, then I guess you'd hit 183,155, and that would be the post-tenure review raise, which would take place in the chain of academic year from '16-'17 to '17-'18.  Q. Got it. See, he was able to explain it perfectly. So if we go back to the faculty salary	2 3 4 5 6 7 8 9 10 11 12	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.  And it's it's it's pretty time consuming. I don't know. I mean, one of these might end up eating up a couple days of time in lots and lots of little small bits.  Q. Why do you think the psychology department gets so many more than other departments?  A. There's there are a couple of reasons.  It's a very strong department, so they have a lot of faculty that are attractive to outsiders. That's
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	A. On top of Q. The January 1 A. Right. So the January there was a January 1st, 2017, raise, which I'm hypothesizing raised his base rate to 169,588. And then if you add 8 percent to that, then I guess you'd hit 183,155, and that would be the post-tenure review raise, which would take place in the chain of academic year from '16-'17 to '17-'18. Q. Got it. See, he was able to explain it perfectly. So if we go back to the faculty salary retention policy, one of the considerations in that policy yeah, that one is internal equity. And I'm wondering how you took into account internal equity in negotiating the retention raises we've just discussed?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.  And it's it's it's pretty time consuming. I don't know. I mean, one of these might end up eating up a couple days of time in lots and lots of little small bits.  Q. Why do you think the psychology department gets so many more than other departments?  A. There's there are a couple of reasons. It's a very strong department, so they have a lot of faculty that are attractive to outsiders. That's not just true for psychology. I would argue that biology, for example, is just as strong, but they don't seem to have the same, same percentage of retention activity.  Because it's primarily not a wet lab
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	A. On top of Q. The January 1 A. Right. So the January there was a January 1st, 2017, raise, which I'm hypothesizing raised his base rate to 169,588. And then if you add 8 percent to that, then I guess you'd hit 183,155, and that would be the post-tenure review raise, which would take place in the chain of academic year from '16-'17 to '17-'18. Q. Got it. See, he was able to explain it perfectly. So if we go back to the faculty salary retention policy, one of the considerations in that policy yeah, that one is internal equity. And I'm wondering how you took into account internal equity in negotiating the retention raises we've just discussed? A. By by doing the best to be conservative and minimizing the amount of the raise within the	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.  And it's it's it's pretty time consuming. I don't know. I mean, one of these might end up eating up a couple days of time in lots and lots of little small bits.  Q. Why do you think the psychology department gets so many more than other departments?  A. There's there are a couple of reasons. It's a very strong department, so they have a lot of faculty that are attractive to outsiders. That's not just true for psychology. I would argue that biology, for example, is just as strong, but they don't seem to have the same, same percentage of retention activity.  Because it's primarily not a wet lab science, I think people are a little bit more portable. You don't have to build a wet lab, which
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A. On top of Q. The January 1 A. Right. So the January there was a January 1st, 2017, raise, which I'm hypothesizing raised his base rate to 169,588. And then if you add 8 percent to that, then I guess you'd hit 183,155, and that would be the post-tenure review raise, which would take place in the chain of academic year from '16-'17 to '17-'18. Q. Got it. See, he was able to explain it perfectly. So if we go back to the faculty salary retention policy, one of the considerations in that policy yeah, that one is internal equity. And I'm wondering how you took into account internal equity in negotiating the retention raises we've just discussed? A. By by doing the best to be conservative and minimizing the amount of the raise within the within the priority of retaining a faculty member. Q. The procedure on the back of that policy asks for a request form that includes a written	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	in the four years that I've been divisional dean or associate dean whereas in psychology, I've had this whole spreadsheet's worth.  And it's it's it's pretty time consuming. I don't know. I mean, one of these might end up eating up a couple days of time in lots and lots of little small bits.  Q. Why do you think the psychology department gets so many more than other departments?  A. There's there are a couple of reasons.  It's a very strong department, so they have a lot of faculty that are attractive to outsiders. That's not just true for psychology. I would argue that biology, for example, is just as strong, but they don't seem to have the same, same percentage of retention activity.  Because it's primarily not a wet lab science, I think people are a little bit more portable. You don't have to build a wet lab, which is also expensive and sort of, you know, move move your mice or whatever or start a new start a new colony of mice.
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25 increase is approved.

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1	STATE OF OREGON )
2	) ss.
3	County of Lane )
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5	I, Deborah M. Bonds, CSR-RPR, a Certified
6	Shorthand Reporter for the State of Oregon, certify
7	that the witness was sworn and the transcript is a
8	true record of the testimony given by the witness;
9	that at said time and place I reported all testimony
10	and other oral proceedings in the foregoing matter;
11	that the foregoing transcript consisting of 288
12	pages contains a full, true and correct transcript
13	of the proceedings reported by me to the best of my
14	ability on said date.
15	If any of the parties or the witness requested
16	review of the transcript at the time of the
17	proceedings, correction pages have been inserted.
18	IN WITNESS WHEREOF, I have set my hand and CSR
19	seal this 3rd day of July 2018, in the City of
20	Eugene, County of Lane, State of Oregon.
21	
22	- 0
	Dun MByh
23	Deborah M. Bonds, CSR-RPR
24	CSR No. 01-0374
25	Expires September 30, 2020
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